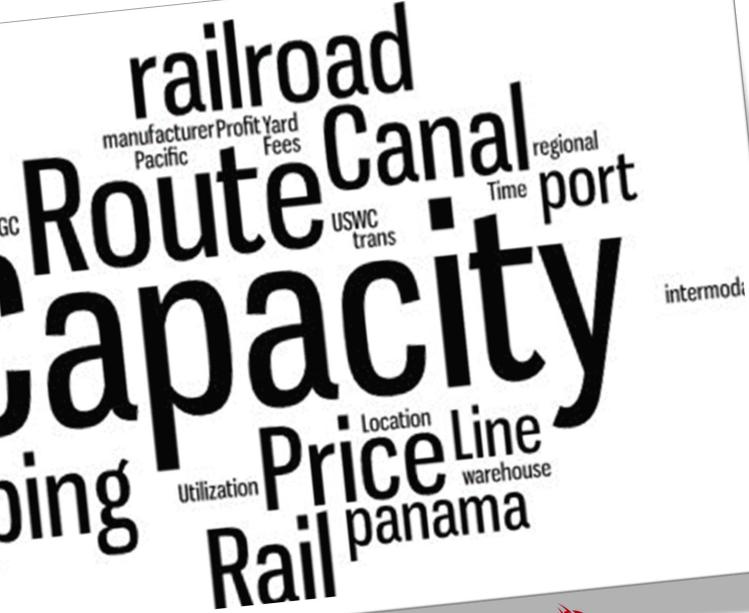


Cargo Transport Influences

Network

drayage

Availability

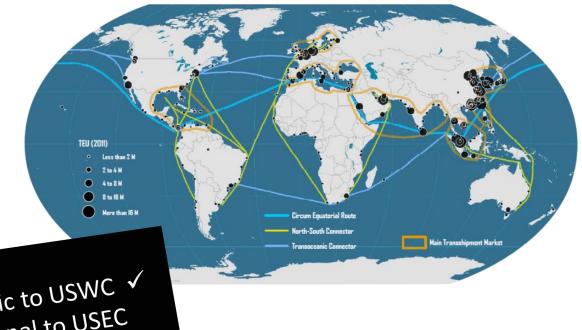


ACTA

Alameda Corridor Transportation Author

What We Can't Control

Manufacturer Location
Shipping Line Price
Shipping Line Fees
Vessel Utilization



Shipping Route

Trans-Pacific to USWC ✓

Panama Canal to USEC

Panama Canal to USGC

Suez Canal to USEC



What We Might Influence

Shipping Time Railroad Price/Profit Drayage Price/Profit Class I Railway Capacity Warehouse Availability **Highway Capacity**

Shipping Route Trans-Pacific to USWC ✓ Panama Canal to USEC Panama Canal to USGC Suez Canal to USEC



What We Can Control

Port Capacity On-dock Capacity Port Rail Network Capacity **Alameda Corridor Capacity Intermodal Yard Capacity** Regional Rail Capacity **Cargo Visibility** Rail Service/Reliability



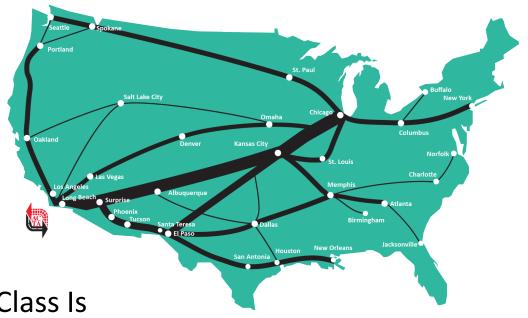


Increase Cargo Transport by Rail

- Improve SPB Market Share
- Increase Utilization of Near-dock Rail
- Short-haul Rail/Western Logistic Centers

Improve SPB Market Share

- Market SPB Advantages
- Seek Equitable Use of Harbor Tax
- Advocate National CAAP for Ports
- Discuss Rail Fees/Service/Reliability with Class Is
- Promote Trains as Efficient by Cost/Environment



Increase Utilization of Near-dock Rail

Reduce Truck Traffic by Optimizing Origin-Destination

- ICTF is Underutilized
- Near-dock Trains Use Alameda Corridor
- Drayage to Port Area Warehouses, then to Near-dock reduces truck miles (VMT)



- Attract Transload Cargo that is Closer to Port than to Downtown
- Consider Any Impediments to Transload Cargo at ICTF
- Discuss Improvements to Attract Cargo with Class Is

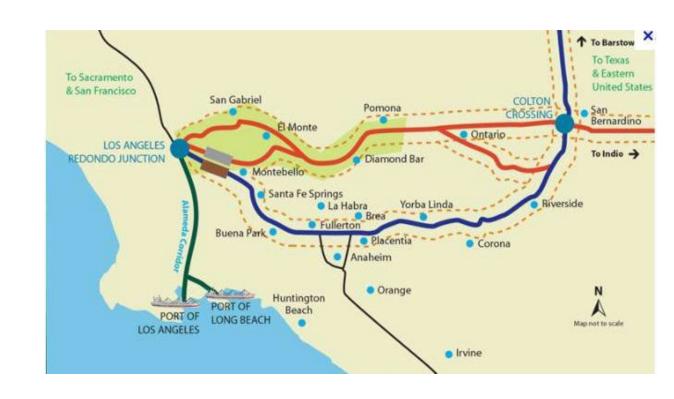


Short-haul Rail to Inland Empire

- Transload trucking from Port to IE Uses Most Congested Roadways
- Rail from Port to IE would Significantly Reduce Drayage from Ports

Challenges

- Development Cost/Permits
- Requires Rail Yard in Urban Setting
- Economics might require Subsidy
- Warehouses are Widely Distributed which increases VMT





Short-haul Rail to Inland Empire (continued)

- Study Feasibility with Class I Input
- Verify Rail Capacity LA to Colton
- Evaluate Rail Yard Locations/Cost
- Determine Benefit/Cost
- Advocate Public Subsidy



Short-haul Rail to Central CA

- Encourage Import IPI transport
- Enable Export IPI using same boxes
- Reduce local and statewide VMT

Challenges

- Economics are better than IE, but still unproven
- Potentially requires multiple rail yards
- Warehouse development adjacent to rail yards



Short-haul Rail to Central CA (continued)

- Evaluate On-going Feasibility Study
- Verify Rail Capacity LA to Central CA with Class I
- Coordinate with Valley Inland Ports group
- Evaluate Benefit/Cost
- Collaborate with POLA/POLB on support



Short-haul Rail to Western Region

- Encourage Import IPI transport
- Enable Export IPI using same boxes
- Help Rail Compete with Truck
- Reduce VMT

Challenges

- Economics are better than IE, but will be private
- Rail yard and warehouse development costs
- Environmental Impacts for development
- Benefit/Cost





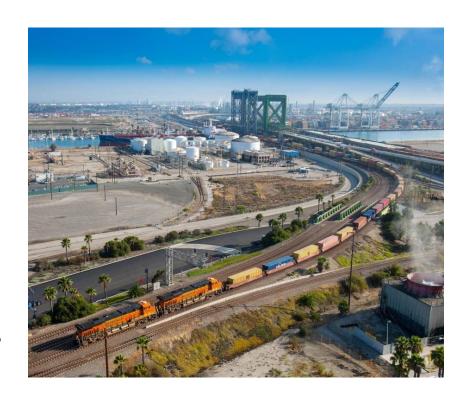
Short-haul Rail to Western Region (continued)

- Coordinate with Development Groups
- Obtain Information Relevant to Short-haul Rail
- Incorporate into Short-haul Rail Study
- Collaborate with POLA/POLB



Conclusions

- Conduct Short-haul Rail Study *
- Evaluate/Enhance ICTF Utilization *
- Survey Locomotive Technology
- Conduct Port Rail Study Update *
- Rail Efficiencies
 Incorporate Rail KPIs
 Seek Rail Efficiencies at ACTA/Port/Terminals
- Support Ports on Marketing
 - * Funding/Collaborate with Ports



Questions?





Governing Board

July 13, 2023





