

ALAMEDA CORRIDOR TRANSPORTATION AUTHORITY

PROGRAM & OPERATING BUDGET FISCAL YEAR 2016/2017



**ADOPTED
JUNE 9, 2016**



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ALAMEDA CORRIDOR TRANSPORTATION AUTHORITY

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June 9, 2016

Governing Board
Alameda Corridor Transportation Authority

I am pleased to transmit the Fiscal Year 2016/2017 (FY17) Budget for the Alameda Corridor Transportation Authority incorporating both operating and capital expenses. FY17 will be ACTA's fifteenth full fiscal year of operations.

At the end of FY16, the Corridor will have carried an estimated 57.33 million TEUs. An additional 12.59 million fee-generating, off-corridor TEUs will have been moved to and from rail loading facilities beyond the Corridor. Total fees collected from inception are approximately \$1.217 billion through June 2016. Another \$109.4 million is anticipated in FY17.

About 224,000 trains will have moved through the Corridor by the close of FY16, and to date an estimated 18,000 tons of pollutants have been removed from the air through Corridor rail efficiency and reduced vehicle idling at grade crossings.

ACTA is committed to the region's quality of life goals, which include reduced highway congestion, improved traffic safety, and better air quality. ACTA plays a key role in the efficient movement of goods that is critical to a vibrant local, regional and national economy. The San Pedro Bay Ports are the gateway for over 40% of the waterborne imports into this country. The economic impact of these two ports on the entire nation is measurable and indisputable. The ongoing challenge is to preserve this economic mainstay while enhancing it in an environmentally responsible manner.

Debt Service

ACTA's annual debt service was originally structured to increase each year in anticipation of steady year-over-year port volume growth. However, port loaded container volumes (imports and exports), which had grown steadily through calendar year 2007, dropped 20% by 2009 due to the recession. Although volumes increased markedly in 2010, it took until 2014 to get back to the 2007 peak volume. Port congestion issues in 2015 resulted in a 3% reduction in port loaded container volumes. Because of the several year stall in growth, ACTA's ability to pay the annual debt service from revenue alone was challenging.

ACTA was able to make debt service payments through FY11 without port financial assistance, using: 1) pre-2007 revenue surpluses, 2) remaining bond funds by cancelling certain non-critical capital projects, and 3) debt service reductions by calling certain bonds using unspent bond proceeds. However, \$12 million in port advances were required in total for FY12 and FY13.

No further advances were required in FY13, 14 and 15. These were avoided by refunding certain existing bonds in FY12 and FY13 at lower interest rates through both the federal government and a public offering, as well as by the release of certain surplus debt service reserve funds. A successful refunding (2016 Bonds) was accomplished in FY16 that should eliminate the need for port advances through FY26, provided port loaded container volumes grow by more than 4 percent.

Since ACTA's operating expenses are paid from the same revenue as debt service, managing administrative expenses continues to be a budget objective. Between FY11 and FY14 net operating expenses were halved. For FY17, the budgeted net operating expenses of \$5.93 million are approximately 14% higher than FY16 due primarily to legal and operating support costs.

Capital Program

Sufficient staff has been budgeted to advance ACTA's remaining capital program efforts. ACTA's capital program has been markedly reduced over the past several years by project deferrals and cancellations. Due to project funding shortfalls and other issues, both the expressway extension to the SR-47 Project and the Cerritos Channel Rail Bridge Project were indefinitely postponed.

Pursuant to cooperative agreements with Caltrans, ACTA is obliged to perform design support during construction, environmental mitigation oversight, property acquisition, and utility coordination for the Heim Bridge replacement portion of the SR-47 Project, most all of which is reimbursable by Caltrans.

We offer the attached budget for your consideration.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'John T. Doherty', with a long horizontal line extending to the right.

John T. Doherty, P.E.
Chief Executive Officer

ACTA History & Budget Overview





ACTA History & Budget Overview

The Alameda Corridor Transportation Authority (ACTA) was established in 1989 as a Joint Powers Authority of the cities of Long Beach and Los Angeles. Throughout the 1990's, planning, financing, and engineering efforts dominated ACTA's agenda. Construction began in 1997 with the Los Angeles River Bridge Project, and moved into an accelerated mode shortly thereafter when full project funding was secured. The original project was completed and the Corridor opened for Revenue Service on April 15, 2002. The Pacific Coast Highway Grade Separation Project and the Anaheim Pump Station Project, follow-on ACTA efforts, were completed in March 2004 and June 2005, respectively.

Recent Activity

Over the last decade, ACTA has transitioned from a construction agency to an operating entity. Its focus is now on managing Corridor operations and maintenance, collecting revenue, and servicing debt. ACTA is also working with Caltrans to advance work on the SR-47 Heim Bridge Replacement Project.

Expenses

For FY17, budgeted net operating expenses are \$5.9 million. An objective over the past several years has been controlling these costs, while maintaining efficient and effective staff levels. There is an increase in budgeted expenses for FY17, due in part to remaining program closeout activity now having to be paid from administrative funds instead of bond funds which are now exhausted. This reclassification increased the operating expense budget.

Debt Restructuring

In June 2012, ACTA finalized a debt restructuring with the US Department of Transportation – Federal Rail Administration (FRA) on a Railroad Rehabilitation and Infrastructure Financing (RRIF) transaction. The benefits of the 2.46% rate financing were first realized during FY13 together with the principal savings from maturity date extensions. In February 2013, ACTA closed a traditional refunding of the remaining callable 1999A Bonds at a blended true interest cost rate of 3.01%. The transactions saved ACTA about \$2.5 million annually in interest in Bond Years 2013 – 2018 and \$5.5 million in Bond Years 2019 – 2029. The RRIF transaction will save tens of millions in principal payments. In April 2016, the Governing Board authorized the defeasance and restructuring of certain ACTA 2004A Bonds in order to better match debt service with anticipated revenue. In May 2016, ACTA sold \$34,280,000 of Tax-Exempt First Subordinate Lien 2016A Bonds, and \$556,860,000 of Tax-Exempt Second Subordinate Lien 2016B Bonds. The restructuring of ACTA debt service caused a portion of the debt service due on the 2004A Bonds due in years 2016 through 2025 to be deferred to years 2034 through 2037. The 2016 Bonds were sold with a net premium of \$95.9 million, and the sale generated proceeds of about \$687.1 million.

ACTA History & Budget Overview (cont'd.)

ACTA's remaining capital project effort involves fulfilling its obligations to Caltrans under cooperative agreements for the SR-47 Project. Although Caltrans is administering the construction of the Heim Bridge Replacement portion of the project, ACTA is providing design support during construction, utility and right-of-way management support, as well as implementing environmental mitigation measures. Although the Expressway portion of the project received a favorable decision in an environmental litigation matter, this portion of the project has been deferred indefinitely due to funding issues.

Budget Year Goals

- Provide support to ports and private sector including the railroads and terminal operators to implement cargo movement efficiency.

Budget Assumptions

- Actual revenue, coupled with the port projection of port TEUs, serves as the basis for revenue projections for FY17.
- Use and Operating Agreement CPI fee adjustment is assumed to be 1.5% beginning January 1, 2017.
- ACET activity levels are limited to involvement in the SR-47 Project, transfer of Corridor property to the ports and other jurisdictions, certain project closeout activity, maintenance and operations support, as required, and certain administrative functions for ACTA.
- Cost projections for Maintenance-of-Way are based on the 2016 calendar year budget approved by the Railroad Operating Committee in November 2015.
- The Maintenance-of-Way contractor meets budgeted amounts.
- The Railroads continue to provide dispatching and security services at no cost to ACTA.
- The Railroads pay for all rail maintenance costs based on a proportionate share, as calculated from data provided by both Railroads.
- Reserve Account (i.e., capital replacement fund) is replenished to the \$15 million requirement for all potential non-rail maintenance costs and capital replacements.
- ACTA's revenue collection and monitoring costs, as well as administrative costs, are paid from Use Fees and Container Charges and other amounts made available through the Annual Accounting, including other port advances, if necessary.
- Interest earnings are calculated assuming rates and fund balances at 2016 levels.

Budget Overview

The Budget for FY17 consists of operating expenses totaling \$147.0 million, including \$6.2 million in Expenses for Public Benefit related the SR-47 Project. Right-of-way, utility, and design support during construction work will continue in FY17 on the Heim Bridge Replacement portion of SR-47 pursuant to cooperative agreements with Caltrans.

Debt service payments of \$86.6 million are scheduled for FY17 which includes \$63.4 million for interest and \$23.2 million for principal reduction.

ACTA's administrative, revenue collection and monitoring costs, and professional services have been budgeted at \$5.9 million, which is about 14% percent more than the FY16 Budget. The increase is mainly due to the fact that ACTA's administration and operations will bear a larger portion of the ACET program management burden due to the conclusion of the EPA matter and the depletion of the 1999 Bond Construction Funds. Additional increases include a modest employee salary adjustment and additional legal and audit expenses anticipated in FY17. Corridor Maintenance-of-Way costs are budgeted at \$8.6 million. The Railroads are directly responsible for most of the maintenance costs, making cash payments of \$5.6 million for rail maintenance. To the extent funds are available, non-rail maintenance costs are paid from the Reserve Account (funded by Use Fees and Container Charges). Otherwise, the Railroads are required to also pay for non-rail maintenance costs. The FY17 Budget assumes that the Reserve Account continues to have more than sufficient balances for non-rail maintenance costs and capital replacements.

Budget Analysis



Budget Analysis

General and Administrative: The budget for general and administrative expenses includes salaries and benefits, materials and supplies, software maintenance, travel, other office expenses, and ACET support. This category shows an increase, mainly due to the majority of ACET program management costs associated with the original Capital program closeout now being shifted to administration and operations. This is because the bond funding that was available for the Capital program is now fully exhausted. Additionally, office rental costs and ACTA insurance premiums are projected to increase. Details of the Administrative Expenses and ACET support are shown on the Operating Budget by Expense Type on page 21.

Revenue Collection and Monitoring: Revenue collection and monitoring costs consist of staff charges and indirect costs related to ACTA's collection of Use Fees and Container Charges from the Railroads, as well as management information technology support. Also included are costs of servicing and maintaining the AEI reader network, as well as support and maintenance and telecommunication charges.

The costs for revenue collection and monitoring (i.e. Financing Fees) are expected to increase by \$13,000 compared to the FY16 budget. The increase is primarily due to a modest salary increase.

Professional Services: These costs include other legal, audit, government affairs, risk management, engineering consulting, and other consultant services. To the extent that certain legal costs cannot be assigned to projects directly, they are allocated in the same manner as general and administrative costs.

The professional services budget is projected to increase in FY17. The increase is mainly due to the legal costs associated with the closeout property transfers that remain from the original Capital program now being shifted to administration and operations. This is referenced above for ACET program management costs, as well. Additionally, costs related to rating agency evaluations are projected to increase.

EPA Order and Pass Thru: An EPA 311 Order was issued in January 2011. A settlement was reached by all parties in September 2015. Any related expenses now budgeted are to assist Crimson with any further work and is fully reimbursable.

Maintenance-of-Way: There are four components of Maintenance-of-Way (MOW) costs for the Corridor. Each is explained below. The Operating Committee, comprised of representatives from the two ports and two railroads, approve an annual Maintenance-of-Way Budget in November of each year for the following calendar year. ACTA administers the Maintenance-of-Way Budget and monitors the Corridor maintenance contractor.

Rail Component

This component consists of maintenance of real property, track, ballast, signals, crossing and protection devices, pole lines, communication facilities and equipment, and track storm drains outside the Trench. The Railroads are solely responsible for paying the maintenance costs of the Rail Component. ACTA bills each railroad a pro rata share of the costs on a monthly basis and pays the Corridor maintenance contractor.

Budget Analysis (cont'd.)

Non-Rail Component

This component consists of maintenance of the retaining walls, embankments, barrier walls, fences, support structures, drainage facilities, and emergency drop ladders, telephones, and alarms for the trench, as well as portions of the Washington Boulevard and Henry Ford Avenue grade separations. The costs for the Non-Rail Component are paid from the Reserve Account established through the Use and Operating Agreement (the written agreement between ACTA, the Ports, and the Railroads governing Corridor operations). ACTA's Maintenance Contractor performs the work, and funds are withdrawn monthly to cover the costs.

Non-Rail Component Administrative Cost

This component consists of maintenance of ACTA's Automatic Equipment Identification (AEI) Reader network along the tracks to collect data to support the revenue collection system. ACTA's Maintenance Contractor performs the work and ACTA pays the monthly invoices from administrative funds.

Capital Improvements

This component consists of additions, betterments, and upgrades or replacements made to the Corridor rail and non-rail components in accordance with Capital Expense Guidelines approved by the Operating Committee. The Capital Budget increased during the current year due to the approval of specific replacement work by the Operating Committee. The Capital Budget work is performed by ACTA's Maintenance Contractor and is paid from the Reserve Account.

The other operating costs of the Corridor such as certain insurance, property taxes, and certain utility costs are paid by the Railroads. Dispatching and security services are provided and paid directly by the Railroads and are, therefore, not reflected in the total MOW expenses.

Maintenance-of-Way costs show an increase due to contractual arrangements with the Corridor Maintenance Contractor as well as increased costs for non-rail work.

Debt Service Payments: Debt service payments for the 1999, 2004, 2012, 2013, and 2016 Series bonds occur on April 1st (interest only) and October 1st (interest and principal). There are \$49.0 million, \$2.1 million, \$11.8 million, and \$23.7 million in 1999, 2012, 2013, and 2016 Series bond debt service payments respectively scheduled during FY17. Of the total of \$86.6 million, principal repayments due October 1, 2016 are \$23,170,000.

Port Advances: Although port shortfall advance payments were required in FY12 and FY13, there have been none required since, and there are no anticipated advance payments required for FY16 or FY17. FY16 Use Fees and Container Charges, which were budgeted at \$112.5 million, are now projected to be only \$104.0 million. However, no shortfall payments will be required due to the successful issuance of the 2016 restructuring bonds. The \$1.00 per TEU fee increase that went into effect October 1, 2011, based upon the port shortfall advance that was required for ACTA's October 1, 2011 debt service, continues and has helped to offset the amount of money required from the ports. ACTA's debt restructuring, as a result of the 2012 RRIF transaction, the 2013A refunding, and the 2016 bond transaction, which resulted in the defeasance and restructuring of the 2004A bonds, should eliminate the need for shortfall advances over the next several years provided that port loaded container growth (imports and exports) equals or exceeds 4%.

Debt Summary



Debt Summary

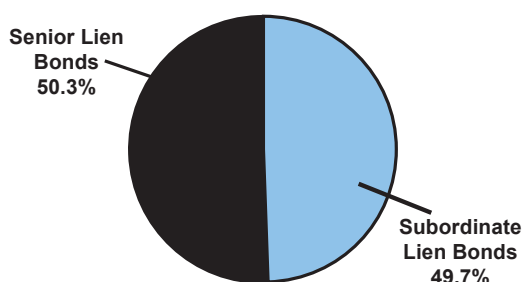
As of June 30, 2016, ACTA's total outstanding debt is anticipated to be \$1.6 billion in revenue bonds. ACTA's debt portfolio includes a combination of senior, subordinate, taxable, and tax-exempt serial and capital appreciation bonds. The bonds are secured by a pledge of ACTA's Use Fees and Container Charges paid by the two major railroads, Union Pacific Railroad and BNSF Railway Company, serving Southern California. ACTA paid off tax-exempt sub lien revenue bonds Series 1999B on October 1, 2006 and the 1999D Bonds on October 1, 2014.

In late June 2012, ACTA completed a refunding transaction with the US DOT Federal Railroad Administration, in which ACTA issued \$83.7 million in taxable senior lien bonds (2012 Bonds) in order to call and redeem certain 1999A Bonds. The 1999A Bonds were redeemed on July 24, 2012. An additional conventional refunding of all remaining callable 1999A Bonds was completed in February 2013 when \$248.3 million in 2013A Bonds were issued to redeem \$288.9 million in outstanding 1999A Bonds. The remaining outstanding 1999A Bonds are not callable. In May 2016, ACTA issued \$591.1 million in tax-exempt subordinate bonds (2016A and 2016B Bonds). A portion of \$687.1 million in proceeds were utilized to refund and/or to defease to maturity certain outstanding 2004A Convertible Capital Appreciation Bonds and 2004 Capital Appreciation Bonds.

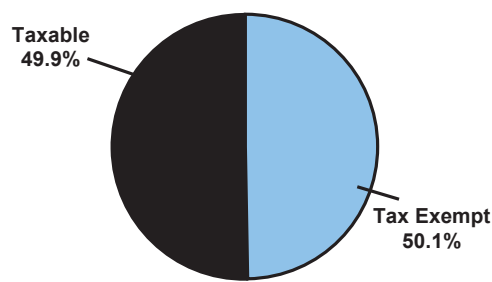
Total Debt Service

| Fiscal Year | Principal | Interest | Total |
|--------------|-------------------------|-------------------------|-------------------------|
| 2017 | \$ 23,170,000 | \$ 63,455,455 | \$ 86,625,455 |
| 2018 | 29,444,651 | 69,962,533 | 99,407,184 |
| 2019 | 32,995,584 | 70,290,675 | 103,286,259 |
| 2020 | 42,611,850 | 64,419,655 | 107,031,505 |
| 2021 | 25,767,886 | 85,620,889 | 111,388,775 |
| 2022-2026 | 295,028,854 | 323,245,322 | 618,274,176 |
| 2027-2031 | 471,209,686 | 639,932,237 | 1,111,141,923 |
| 2032-2036 | 394,606,433 | 798,369,588 | 1,192,976,021 |
| 2037-2038 | 311,724,732 | 196,178,766 | 507,903,498 |
| Total | \$ 1,626,559,676 | \$ 2,311,475,120 | \$ 3,938,034,796 |

Outstanding Bonds by Lien Level



Outstanding Bonds by Type



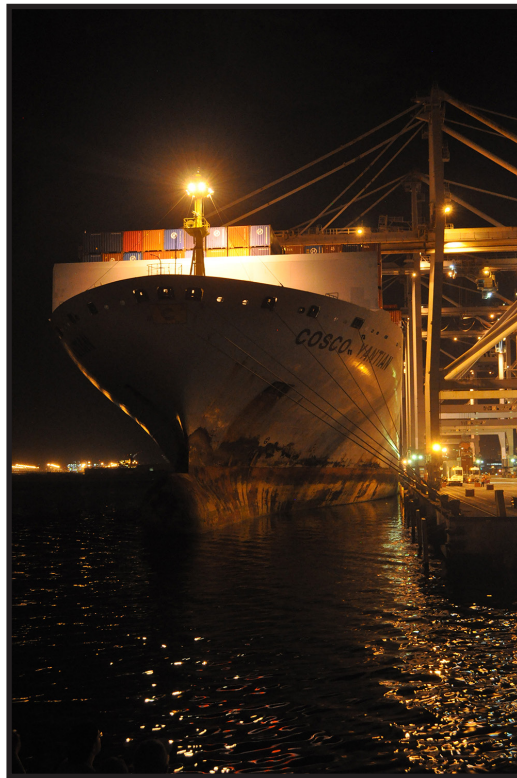
Use Fees and Container Charges for FY17 are expected to be sufficient to cover the annual debt service obligation of \$86.6 million. According to Use Fees and Container Charges Agreement, the Ports are obligated for up to 40 percent of the annual debt service obligation on the outstanding bonds should shortfalls arise. ACTA requested a debt service shortfall advance of approximately \$5.9 million (\$2.95 million per port) in August 2011, which caused the Use Fee to increase by \$1.12 per TEU pursuant to a 2006 settlement with the Railroads. A shortfall advance payment of similar size also was paid by the ports for October 1, 2012 debt service. No shortfall advance payment is anticipated for October 1, 2016.



Alameda Corridor Transportation Authority
Aggregate Annual Debt Service - 2016-2037
After Oct 1, 2011 Bond Call, Jul 24, 2012 RRIIF Refunding, 2013A Bond Refunding & 2016A/B Bond Restructuring

| Year | Tax Exempt Series 1999 A | Senior Lien Bonds Taxable Series 1999 C | Subordinate Lien Bonds Taxable Series 1999 B | Aggregate Senior Lien Debt Service | Subordinate Lien Bonds Tax Exempt Series 1999 B | Subordinate Lien Bonds Taxable Series 1999 D | Aggregate Subordinate Series 1999 Service | Subordinate Lien Bonds Tax Exempt Series 2004 A | Subordinate Lien Bonds Taxable Series 2004 B | Aggregate Subordinate Series 2004 Service | Subordinate Lien Bonds Tax Exempt Series 2016 A | Total Subordinate Debt Service | 2nd Subordinate Lien Bonds Tax Exempt Series 2016 B | Total Debt Service Repayment | Annual Debt Service Bond Year & Calendar Year | Annual Debt Service Fiscal Year |
|-----------|-----------------------------|---|--|--|--|--|--|--|--|--|---|--------------------------------------|--|------------------------------------|--|---------------------------------------|
| 10/1/2016 | - | 36,506,628 | 1,029,633 | 43,429,736 | - | - | - | - | - | - | 567,160.83 | 567,161 | 9,233,694 | 53,230,590 | 84,940,876 | |
| 4/1/2017 | - | 12,583,603 | 1,026,812 | 19,503,890 | - | - | - | - | - | - | 803,850.00 | 803,850 | 13,087,125 | 33,394,865 | | 86,625,455 |
| 10/1/2017 | - | 37,758,603 | 1,032,454 | 44,694,531 | - | - | - | - | - | - | 803,850.00 | 803,850 | 13,087,125 | 66,830,506 | 100,225,371 | |
| 4/1/2018 | - | 11,765,415 | 1,026,812 | 18,685,702 | - | - | - | - | - | - | 803,850.00 | 803,850 | 13,087,125 | 32,576,677 | | 99,407,184 |
| 10/1/2018 | - | 39,080,415 | 1,032,454 | 48,006,344 | - | - | - | - | - | - | 803,850.00 | 803,850 | 13,087,125 | 71,597,319 | 104,173,996 | |
| 4/1/2019 | - | 10,877,678 | 1,026,812 | 17,797,965 | - | - | - | - | - | - | 803,850.00 | 803,850 | 13,087,125 | 31,688,940 | 103,286,259 | |
| 10/1/2019 | - | 40,472,678 | 1,032,454 | 58,518,606 | - | - | - | - | - | - | 803,850.00 | 803,850 | 13,087,125 | 76,579,581 | 108,268,521 | |
| 4/1/2020 | - | 9,915,840 | 1,029,633 | 16,560,948 | - | - | - | - | - | - | 803,850.00 | 803,850 | 13,087,125 | 30,451,923 | 107,031,504 | |
| 10/1/2020 | - | 42,015,840 | 1,029,633 | 66,150,948 | - | - | - | - | - | - | 803,850.00 | 803,850 | 13,087,125 | 81,376,923 | 111,828,846 | |
| 4/1/2021 | - | 9,915,840 | 1,026,812 | 16,120,877 | - | - | - | - | - | - | 803,850.00 | 803,850 | 13,087,125 | 30,011,852 | 111,388,775 | |
| 10/1/2021 | - | 42,535,840 | 1,032,454 | 67,456,519 | - | - | - | - | - | - | 803,850.00 | 803,850 | 13,087,125 | 87,032,494 | 117,044,346 | |
| 4/1/2022 | - | 9,915,840 | 1,026,812 | 15,653,127 | - | - | - | - | - | - | 690,150.00 | 690,150 | 13,087,125 | 29,430,402 | 116,462,896 | |
| 10/1/2022 | - | 43,060,840 | 1,032,454 | 68,793,769 | - | - | - | - | - | - | 11,520,150.00 | 11,520,150 | 13,087,125 | 93,401,044 | 122,831,446 | |
| 4/1/2023 | - | 9,915,840 | 1,026,812 | 15,153,377 | - | - | - | - | - | - | 419,400.00 | 419,400 | 13,087,125 | 28,659,902 | 122,060,946 | |
| 10/1/2023 | - | 43,570,840 | 11,582,454 | 25,545,725 | - | - | - | - | - | - | 5,364,400.00 | 5,364,400 | 13,087,125 | 99,150,544 | 127,810,446 | |
| 4/1/2024 | - | 8,805,225 | 899,868 | 3,677,350 | - | - | - | - | - | - | 320,500.00 | 320,500 | 13,087,125 | 102,205,068 | 125,940,612 | |
| 10/1/2024 | - | 45,215,225 | 10,894,868 | 26,427,350 | - | - | - | - | - | - | 6,580,500.00 | 6,580,500 | 13,087,125 | 102,205,068 | 128,995,136 | |
| 4/1/2025 | - | 7,603,695 | 774,801 | 3,108,600 | - | - | - | - | - | - | 164,000.00 | 164,000 | 13,087,125 | 24,738,221 | 128,943,289 | |
| 10/1/2025 | - | 46,958,695 | 10,189,058 | 84,501,353 | - | - | - | - | - | - | 6,724,000.00 | 6,724,000 | 13,087,125 | 104,312,478 | 129,050,699 | |
| 4/1/2026 | - | 6,304,980 | 659,375 | 2,502,475 | - | - | - | - | - | - | - | - | 13,087,125 | 22,553,955 | 126,866,433 | |
| 10/1/2026 | - | 48,804,980 | 9,467,998 | 28,317,475 | - | - | - | - | - | - | 100,675,000 | 100,675,000 | 13,087,125 | 200,352,578 | 222,906,533 | |
| 4/1/2027 | - | 4,902,480 | 551,370 | 1,915,250 | - | - | - | - | - | - | - | - | 13,087,125 | 20,456,225 | 220,808,803 | |
| 10/1/2027 | - | 50,757,480 | 8,724,400 | 29,285,250 | - | - | - | - | - | - | 100,675,000 | 100,675,000 | 13,087,125 | 202,509,255 | 222,965,480 | |
| 4/1/2028 | - | 3,389,265 | 452,394 | 1,305,000 | - | - | - | - | - | - | - | - | 13,087,125 | 18,233,784 | 220,743,039 | |
| 10/1/2028 | - | 52,829,265 | 7,952,394 | 30,240,000 | - | - | - | - | - | - | 100,670,000 | 100,670,000 | 13,087,125 | 204,778,784 | 223,012,568 | |
| 4/1/2029 | - | 1,757,745 | 359,157 | 665,391 | - | - | - | - | - | - | - | - | 13,087,125 | 15,869,418 | 220,648,202 | |
| 10/1/2029 | - | 55,022,745 | 7,171,131 | 31,250,391 | - | - | - | - | - | - | 43,660,000 | 43,660,000 | 13,087,125 | 207,206,391 | 223,075,809 | |
| 4/1/2030 | - | - | 275,624 | 275,624 | - | - | - | - | - | - | - | - | 13,087,125 | 13,362,749 | 220,568,140 | |
| 10/1/2030 | 37,625,000 | 57,375,000 | 6,332,138 | 101,332,138 | - | - | - | - | - | - | 100,665,000 | 100,665,000 | 13,087,125 | 215,084,263 | 228,372,740 | |
| 4/1/2031 | - | - | 201,351 | 201,351 | - | - | - | - | - | - | - | - | 13,087,125 | 13,288,476 | 228,447,012 | |
| 10/1/2031 | 38,000,000 | 57,950,000 | 5,502,458 | 101,452,458 | - | - | - | - | - | - | 100,670,000 | 100,670,000 | 13,087,125 | 215,209,583 | 228,498,059 | |
| 4/1/2032 | - | - | 136,715 | 136,715 | - | - | - | - | - | - | - | - | 13,087,125 | 13,223,840 | 228,433,422 | |
| 10/1/2032 | 38,380,000 | 58,530,000 | 4,641,715 | 101,551,715 | - | - | - | - | - | - | 100,670,000 | 100,670,000 | 13,087,125 | 215,308,840 | 228,532,679 | |
| 4/1/2033 | - | 81,080 | 1,080 | 81,080 | - | - | - | - | - | - | - | - | 13,087,125 | 13,168,205 | 228,477,045 | |
| 10/1/2033 | 38,765,000 | 59,115,000 | 3,756,526 | 101,636,526 | - | - | - | - | - | - | 100,675,000 | 100,675,000 | 13,087,125 | 215,398,651 | 228,566,856 | |
| 4/1/2034 | - | - | 36,002 | 36,002 | - | - | - | - | - | - | - | - | 13,087,125 | 13,123,127 | 228,521,777 | |
| 10/1/2034 | 39,155,000 | 59,705,000 | 2,851,199 | 101,711,199 | - | - | - | - | - | - | - | - | 142,952,125 | 244,663,324 | 257,786,451 | |
| 4/1/2035 | - | - | 1,472 | 1,472 | - | - | - | - | - | - | - | - | 10,140,500 | 10,141,972 | 254,805,296 | |
| 10/1/2035 | 39,545,000 | 60,300,000 | 121,480 | 99,966,480 | - | - | - | - | - | - | - | - | 145,900,500 | 245,866,980 | 257,738,480 | |
| 4/1/2036 | - | - | - | - | - | - | - | - | - | - | - | - | 6,871,500 | 6,871,500 | 256,883,000 | |
| 10/1/2036 | 39,940,000 | 60,905,000 | - | 100,845,000 | - | - | - | - | - | - | - | - | 149,166,500 | 250,011,500 | 257,892,000 | |
| 4/1/2037 | - | - | - | - | - | - | - | - | - | - | - | - | 3,548,500 | 3,548,500 | 253,560,000 | |
| 10/1/2037 | 40,340,000 | 61,515,000 | - | 101,855,000 | - | - | - | - | - | - | - | - | 152,488,500 | 254,343,500 | 257,938,000 | |
| 10/1/2037 | \$ 311,750,000 | \$ 1,207,638,518 | \$ 108,029,068 | \$ 355,357,256 | \$ - | \$ - | \$ - | \$ 183,140,000 | \$ 647,695,000 | \$ 830,835,000 | \$ 46,073,761 | \$ 876,908,761 | \$ 1,076,351,194 | \$ 3,938,034,796 | \$ 3,989,745,082 | \$ 3,938,034,796 |

Revenue Summary



Revenue Summary

Use Fees and Container Charges

Use Fees and Container Charges are derived from ACTA's right to impose a charge on the Railroads, pursuant to the Alameda Corridor Use and Operating Agreement (UOA). The Railroads pay Use Fees for using the Rail Corridor and Container Charges for loaded waterborne containers originating or terminating at the ports' facilities that do not use the Corridor, but are transported by rail into or out of Southern California. Proceeds of the Use Fees and Container Charges are pledged to bondholders to repay ACTA's outstanding debt and for certain other eligible expenses and reimbursements.

The revenues for FY17 from Use Fees and Container Charges are expected to be \$109.4 million, which is 5.1% above the FY16 estimated actual amount of \$104.1 million. The Ports are continuing to recover volume following the 2014/2015 congestion and labor issues. ACTA's revenue is highly correlated with the San Pedro Bay Port TEU volume, with ACTA's share in the 35% range. A change of 120,000 TEUs in the port loaded TEU volume (imports and exports) causes a change of almost \$1 million in ACTA's revenue.

ACTA currently assesses the Railroads \$23.26 in Use Fees or Container Charges (effective January 1, 2016) per twenty-foot equivalent unit (TEU) for loaded waterborne containers. Approximately 96% of Use Fees and Container Charges revenue comes from loaded waterborne containers.

Empty waterborne containers that pass through the Ports and use the Corridor are assessed \$5.57 per TEU. Approximately 2% of the revenue comes from empty waterborne containers.

Containers that utilize the Corridor, but are not associated with the ports, are given the designation of non-waterborne. Non-waterborne containers that use the Corridor, whether full or empty, are assessed \$5.57 per TEU. Full flatcars, auto-racks, box cars and other railcars that originate or terminate at the Ports and utilize the Corridor are charged \$11.14 per railcar. Only about 2% of the revenue comes from non-waterborne and other railcar charges.

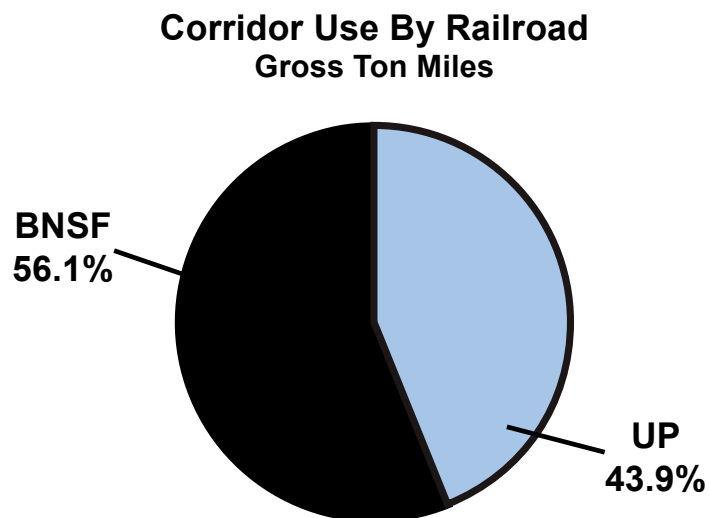
The FY17 revenue projection includes an estimated 1.5% CPI fee adjustment effective January 1, 2017 pursuant to the Use and Operating Agreement.

Railroad Payments

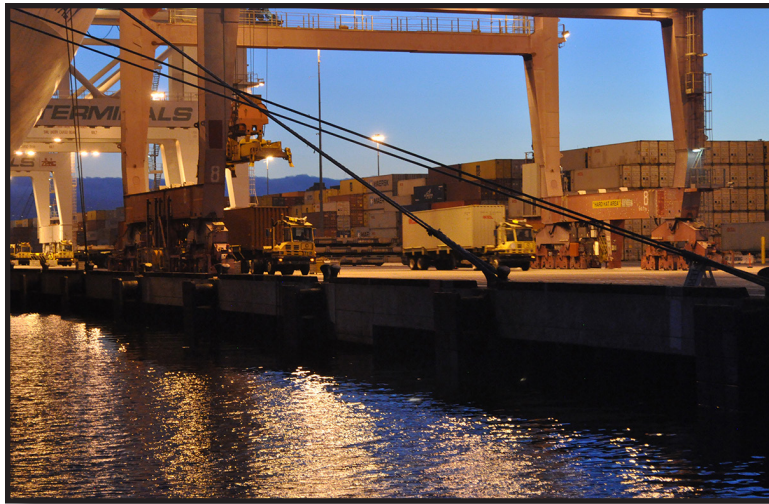
Union Pacific and BNSF Railroads

The Maintenance and Operations (M&O) charges established under the Use and Operating Agreement are pro rata charges to the Railroads for the annual cost of maintenance, operations, and repair of the Corridor. The M&O activities are described on page 26.

M&O charges incurred by the Railroads for the purpose of maintaining or repairing the Corridor track and track support structures are prorated based on gross ton miles. Maintenance and repair of signals and communications systems, dispatching, and all other charges not specifically relating to the track and track support structures are prorated based on train miles. ACTA expects to receive \$5.6 million during the FY17.



Schedule of Functional Expenses



Schedule of Functional Expenses

Operating Budget By Expense Type

| | BUDGET FY17 | ACTUAL ESTIMATE FY16 | BUDGET FY16 | % CHANGE | |
|--|------------------------|----------------------------|------------------------|--------------------------|---------------------|
| | | | | BUDGET TO EST. ACTUAL | BUDGET TO BUDGET |
| Revenues | | | | | |
| Operating Revenues | | | | | |
| Use Fees & Container Charges | \$ 109,444,931 | 104,109,532 | 112,501,600 | 5.1% | -2.7% |
| Maintenance-of-Way Charges | 5,598,255 | 5,408,749 | 5,557,030 | 3.5% | 0.7% |
| Total Operating Revenues | 115,043,186 | 109,518,281 | 118,058,630 | 5.0% | -2.6% |
| Other Revenues | | | | | |
| Pier Pass | 60,000 | 60,000 | 60,000 | - | - |
| Office Rental & Other Income | 112,711 | 103,155 | 110,157 | 9.3% | 2.3% |
| EPA Income | 27,110 | 46,062 | 250,000 | -41.1% | -89.2% |
| Public Benefit Income | 6,200,000 | 3,084,050 | - | 101.0% | - |
| Investment Income | 1,681,486 | 1,932,941 | 1,658,075 | -13.0% | 1.4% |
| Subtotal Other Revenues | 8,081,307 | 5,226,208 | 2,078,232 | 54.6% | 288.9% |
| Total Sources of Funds | 123,124,493 | 114,744,489 | 120,136,862 | 7.3% | 2.5% |
| Expenses | | | | | |
| Salaries | 1,420,463 | 1,357,551 | 1,384,977 | 4.6% | 2.6% |
| Benefits | 672,547 | 591,871 | 702,668 | 13.6% | -4.3% |
| Office Expenses | 415,439 | 384,433 | 375,784 | 8.1% | 10.6% |
| Other Management Expenses | 67,450 | 57,473 | 58,569 | 17.4% | 15.2% |
| Information Technologies | 299,287 | 264,068 | 294,088 | 13.3% | 1.8% |
| Bank & Investment | 165,000 | 158,000 | 158,000 | 4.4% | 4.4% |
| ACET Capital & Operational Support | 1,301,924 | 1,375,928 | 1,553,791 | -5.4% | -16.2% |
| Audit | 185,540 | 165,250 | 145,250 | 12.3% | 27.7% |
| Legal | 940,000 | 990,000 | 990,000 | -5.1% | -5.1% |
| Governmental Affairs | 120,000 | 120,000 | 120,000 | - | - |
| Professional Services | 346,722 | 413,517 | 431,059 | -16.2% | -19.6% |
| EPA Order | 27,110 | 250,000 | 250,000 | -89.2% | -89.2% |
| Expenses for Public Benefit | 6,200,000 | 3,019,050 | - | 105.4% | - |
| Pass Thru Expenses | - | - | - | - | - |
| Total Administrative Expenses | 12,161,482 | 9,147,140 | 6,464,187 | 33.0% | 88.1% |
| MOW Expenses Rail - Contractors | 3,238,755 | 3,051,778 | 3,126,630 | 6.1% | 3.6% |
| MOW Expenses Rail - Capital | - | - | - | - | - |
| MOW Expenses Rail - Other | 2,359,500 | 2,356,971 | 2,430,400 | 0.1% | -2.9% |
| Total M&O - Rail | 5,598,255 | 5,408,749 | 5,557,030 | 3.5% | 0.7% |
| MOW Expenses Non-rail - Contractors | 862,578 | 824,590 | 812,618 | 4.6% | 6.1% |
| MOW Expenses Non-rail - Capital | 1,715,133 | 1,445,242 | 2,371,642 | 18.7% | -27.7% |
| MOW Expenses Non-rail - Other | 267,000 | 156,506 | 87,600 | 70.6% | 204.8% |
| Total M&O - Non-Rail | 2,844,711 | 2,426,338 | 3,271,860 | 17.2% | -13.1% |
| MOW Expenses - ACTA | 194,970 | 216,558 | 189,833 | -10.0% | 2.7% |
| Total Maintenance of Way Expenses | 8,637,936 | 8,051,645 | 9,018,723 | 7.3% | -4.2% |
| Subtotal Administrative and M&O Expenses | 20,799,418 | 17,198,785 | 15,482,910 | 20.9% | 34.3% |
| Financing Expenses | | | | | |
| Current Payments - Serial Bonds | 63,455,455 | 64,115,317 | 64,115,317 | -1.0% | -1.0% |
| Current Payments - CAB Debt | - | 11,221,515 | 11,221,515 | -100.0% | -100.0% |
| Accrued Interest - CAB Debt & Discount Amortization | 41,178,371 | 37,374,971 | 37,374,971 | 10.2% | 10.2% |
| Subtotal Financing Expenses | 104,633,826 | 112,711,803 | 112,711,803 | -7.2% | -7.2% |
| Depreciation and Amortization Expenses | | | | | |
| Depreciation | 21,567,691 | 21,613,371 | 21,609,476 | -0.2% | -0.2% |
| Cost of Issuance | - | - | - | - | - |
| Subtotal Depreciation and Amortization Expenses | 21,567,691 | 21,613,371 | 21,609,476 | -0.2% | -0.2% |
| Total Operating Expenses | 147,000,935 | 151,523,960 | 149,804,188 | -3.0% | -1.9% |
| Income (loss) before transfer | (23,876,442) | (36,779,471) | (29,667,326) | -35.1% | -19.5% |
| Capital Expenses transfer | | | | | |
| Expenses transfer to Capital project (Legal) | - | (150,000) | (215,000) | -100.0% | -100.0% |
| Expenses transfer to Capital project (ACET) | - | (523,664) | (816,682) | -100.0% | -100.0% |
| Total Transfer | - | (673,664) | (1,031,682) | -100.0% | -100.0% |
| Income (loss) | \$ (23,876,442) | \$ (36,105,807) | \$ (28,635,644) | -33.9% | -16.6% |

Schedule of Functional Expenses

Operating Budget By Departments

| | | | % CHANGE | | |
|--|------------------------|----------------------------|------------------------|--------------------------|---------------------|
| | BUDGET FY17 | ACTUAL ESTIMATE FY16 | BUDGET FY16 | BUDGET TO EST. ACTUAL | BUDGET TO BUDGET |
| Revenues | | | | | |
| Operating Revenues | | | | | |
| Use Fees & Container Charges | \$ 109,444,931 | 104,109,532 | 112,501,600 | 5.1% | -2.7% |
| Maintenance-of-Way Charges | 5,598,255 | 5,408,749 | 5,557,030 | 3.5% | 0.7% |
| Total Operating Revenues | 115,043,186 | 109,518,281 | 118,058,630 | 5.0% | -2.6% |
| Other Revenues | | | | | |
| Pier Pass | 60,000 | 60,000 | 60,000 | - | - |
| Office Rental & Other Income | 112,711 | 103,155 | 110,157 | 9.3% | 2.3% |
| EPA Income | 27,110 | 46,062 | 250,000 | -41.1% | -89.2% |
| Public Benefit Income | 6,200,000 | 3,084,050 | - | 101.0% | - |
| Investment Income | 1,681,486 | 1,932,941 | 1,658,075 | -13.0% | 1.4% |
| Subtotal Other Revenues | 8,081,307 | 5,226,208 | 2,078,232 | 54.6% | 288.9% |
| Total Sources of Funds | 123,124,493 | 114,744,489 | 120,136,862 | 7.3% | 2.5% |
| Expenses | | | | | |
| Admin Management | 399,718 | 385,798 | 406,857 | 3.6% | -1.8% |
| Revenue Collection | 644,324 | 574,517 | 631,018 | 12.2% | 2.1% |
| Accounting & Audit | 866,638 | 808,485 | 811,383 | 7.2% | 6.8% |
| A/P & Investments | 341,343 | 348,647 | 320,758 | -2.1% | 6.4% |
| Human Resource & Office Staff | 144,327 | 133,795 | 139,380 | 7.9% | 3.5% |
| Legal | 940,000 | 990,000 | 990,000 | -5.1% | -5.1% |
| Public Affairs | 460,982 | 425,036 | 448,962 | 8.5% | 2.7% |
| Office General | 835,115 | 835,885 | 912,037 | -0.1% | -8.4% |
| ACET Capital & Operational Support | 1,301,924 | 1,375,928 | 1,553,791 | -5.4% | -16.2% |
| EPA Order | 27,110 | 250,000 | 250,000 | -89.2% | -89.2% |
| Expenses for Public Benefit | 6,200,000 | 3,019,050 | - | 105.4% | - |
| Pass Thru | - | - | - | - | - |
| Total Administrative Expenses | 12,161,482 | 9,147,140 | 6,464,187 | 33.0% | 88.1% |
| MOW Expenses Rail - Contractors | 3,238,755 | 3,051,778 | 3,126,630 | 6.1% | 3.6% |
| MOW Expenses Rail - Capital | - | - | - | - | - |
| MOW Expenses Rail - Other | 2,359,500 | 2,356,971 | 2,430,400 | 0.1% | -2.9% |
| Total M&O - Rail | 5,598,255 | 5,408,749 | 5,557,030 | 3.5% | 0.7% |
| MOW Expenses Non-rail - Contractors | 862,578 | 824,590 | 812,618 | 4.6% | 6.1% |
| MOW Expenses Non-rail - Capital | 1,715,133 | 1,445,242 | 2,371,642 | 18.7% | -27.7% |
| MOW Expenses Non-rail - Other | 267,000 | 156,506 | 87,600 | 70.6% | 204.8% |
| Total M&O - Non-Rail | 2,844,711 | 2,426,338 | 3,271,860 | 17.2% | -13.1% |
| MOW Expenses - ACTA | 194,970 | 216,558 | 189,833 | -10.0% | 2.7% |
| Total Maintenance of Way Expenses | 8,637,936 | 8,051,645 | 9,018,723 | 7.3% | -4.2% |
| Subtotal Administrative and M&O Expenses | 20,799,418 | 17,198,785 | 15,482,910 | 20.9% | 34.3% |
| Financing Expenses | | | | | |
| Current Payments - Serial Bonds | 63,455,455 | 64,115,317 | 64,115,317 | -1.0% | -1.0% |
| Current Payments - CAB Debt | - | 11,221,515 | 11,221,515 | -100.0% | -100.0% |
| Accrued Interest - CAB Debt | 41,178,371 | 37,374,971 | 37,374,971 | 10.2% | 10.2% |
| Subtotal Financing Expenses | 104,633,826 | 112,711,803 | 112,711,803 | -7.2% | -7.2% |
| Depreciation and Amortization Expenses | | | | | |
| Depreciation | 21,567,691 | 21,613,371 | 21,609,476 | -0.2% | -0.2% |
| Cost of Issuance | - | - | - | - | - |
| Subtotal Depreciation and Amortization Expenses | 21,567,691 | 21,613,371 | 21,609,476 | -0.2% | -0.2% |
| Total Operating Expenses | 147,000,935 | 151,523,960 | 149,804,188 | -3.0% | -1.9% |
| Income (loss) before transfer | (23,876,442) | (36,779,471) | (29,667,326) | -35.1% | -19.5% |
| Capital Expenses transfer | | | | | |
| Expenses transfer to Capital project (Legal) | - | (150,000) | (215,000) | -100.0% | -100.0% |
| Expenses transfer to Capital project (ACET) | - | (523,664) | (816,682) | -100.0% | -100.0% |
| Total Transfer | - | (673,664) | (1,031,682) | -100.0% | -100.0% |
| Income (loss) | \$ (23,876,442) | \$ (36,105,807) | \$ (28,635,644) | -33.9% | -16.6% |

Operating Budget By Funds

| | BUDGET FY17 | ACTUAL ESTIMATE FY16 | BUDGET FY16 | % CHANGE | |
|--|------------------------|----------------------------|-----------------------|--------------------------|---------------------|
| | | | | BUDGET TO EST. ACTUAL | BUDGET TO BUDGET |
| Revenues | | | | | |
| Operating Revenues | | | | | |
| Use Fees & Container Charges | \$ 109,444,931 | 104,109,532 | 112,501,600 | 5.1% | -2.7% |
| Maintenance-of-Way Charges | 5,598,255 | 5,408,749 | 5,557,030 | 3.5% | 0.7% |
| Total Operating Revenues | 115,043,186 | 109,518,281 | 118,058,630 | 5.0% | -2.6% |
| Other Revenues | | | | | |
| Pier Pass | 60,000 | 60,000 | 60,000 | - | - |
| Office Rental & Other Income | 112,711 | 103,155 | 110,157 | 9.3% | 2.3% |
| EPA Income | 27,110 | 46,062 | 250,000 | -41.1% | -89.2% |
| Public Benefit Income | 6,200,000 | 3,084,050 | - | 101.0% | - |
| Investment Income | 1,681,486 | 1,932,941 | 1,658,075 | -13.0% | 1.4% |
| Subtotal Other Revenues | 8,081,307 | 5,226,208 | 2,078,232 | 54.6% | 288.9% |
| Total Sources of Funds | 123,124,493 | 114,744,489 | 120,136,862 | 7.3% | 2.5% |
| Expenses | | | | | |
| Financing Fees | 644,324 | 574,517 | 631,018 | 12.2% | 2.1% |
| Administrative Costs | 5,290,048 | 4,629,909 | 4,551,487 | 14.3% | 16.2% |
| Capital | - | 673,664 | 1,031,682 | -100.0% | -100.0% |
| Railroads - M&O | 5,598,255 | 5,408,749 | 5,557,030 | 3.5% | 0.7% |
| Reserve - M&O | 2,844,711 | 2,426,338 | 3,271,860 | 17.2% | -13.1% |
| Financing Fees - M&O | 194,970 | 216,558 | 189,833 | -10.0% | 2.7% |
| Revenue Fund-Interest & COI | 63,455,455 | 75,336,832 | 75,336,832 | -15.8% | -15.8% |
| Expenses for Public Benefit | 6,200,000 | 3,019,050 | - | 105.4% | - |
| EPA Fund | 27,110 | 250,000 | 250,000 | -89.2% | -89.2% |
| Pass Thru | - | - | - | - | - |
| Total Expenses | 84,254,873 | 92,535,617 | 90,819,741 | -8.9% | -7.2% |
| Non Cash Expenses | | | | | |
| Accrued Interest - CAB Debt | 41,178,371 | 37,374,971 | 37,374,971 | 10.2% | 10.2% |
| Depreciation | 21,567,691 | 21,613,371 | 21,609,476 | -0.2% | -0.2% |
| Cost of Issuance | - | - | - | - | - |
| Subtotal Interest, Depreciation and Amortization Expenses | 62,746,062 | 58,988,343 | 58,984,447 | 6.4% | 6.4% |
| Total Operating Expenses | 147,000,935 | 151,523,960 | 149,804,188 | -3.0% | -1.9% |
| Income (loss) before transfer | (23,876,442) | (36,779,471) | (29,667,326) | -35.1% | -19.5% |
| Capital Expenses transfer | | | | | |
| Expenses transfer to Capital project (Legal) | - | (150,000) | (215,000) | -100.0% | -100.0% |
| Expenses transfer to Capital project (ACET) | - | (523,664) | (816,682) | -100.0% | -100.0% |
| Total Transfer | - | (673,664) | (1,031,682) | -100.0% | -100.0% |
| Income (loss) | \$ (23,876,442) | \$(36,105,807) | \$(28,635,644) | -33.9% | -16.6% |

Schedule of Functional Expenses

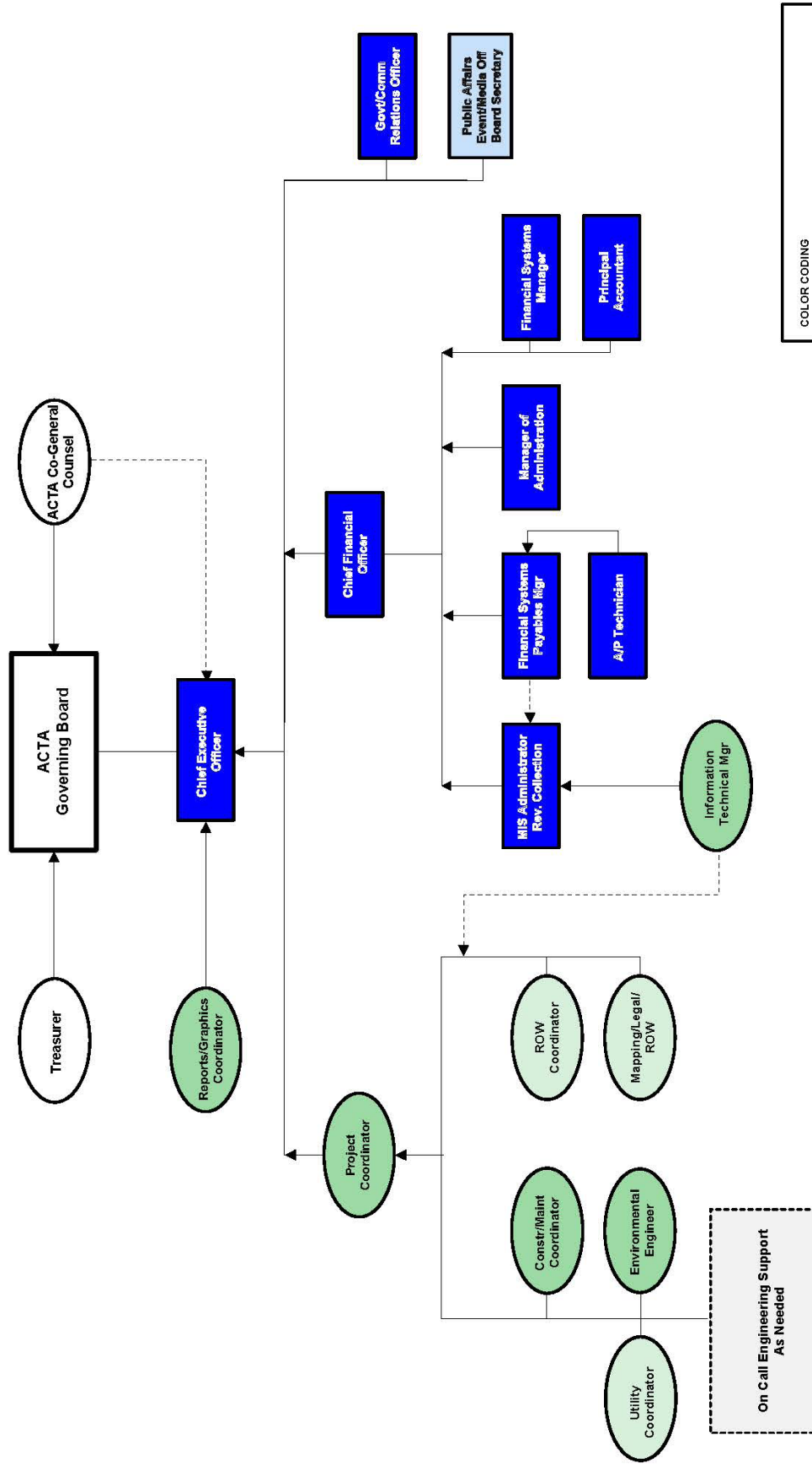
ACTA's Staff Compensation FY17

| | Full-time Equivalents | Salaries | Benefits | Total S&B |
|-------------------------------|--------------------------|--------------|------------|--------------|
| Admin Management | 1.0 | \$ 276,568 | \$ 108,301 | \$ 384,869 |
| Revenue Collection | 1.6 | 254,805 | 113,994 | 368,799 |
| Accounting & Audit | 2.9 | 458,605 | 212,043 | 670,648 |
| A/P & Investments | 1.5 | 141,835 | 58,559 | 200,394 |
| Governmental Affairs | 1.5 | 194,002 | 101,530 | 295,532 |
| Human Resource & Office Staff | 1.0 | 94,648 | 78,120 | 172,768 |
| | 9.5 | \$ 1,420,463 | \$ 672,547 | \$ 2,093,010 |



ALAMEDA CORRIDOR TRANSPORTATION AUTHORITY

FUNCTIONAL ACTA/ACET ORGANIZATIONAL CHART



| COLOR CODING | | | |
|---------------|---|-----------------------------------|---|
| ACTA Employee | | ACET or Other Consultant Employee | |
| Full-time | | Full-time | |
| Part-time | | Part-time | |
| 9 | 5 | 1 | 3 |

Schedule of Functional Expenses

Maintenance & Operations By Calendar Year 2016

| | Rail Cost | Non-Rail Cost | ACTA-Rail Cost | Total |
|---|---------------------|---------------------|-------------------|----------------------|
| Maintenance of Way Contractor's Costs | | | | |
| Contract Manager | \$ 156,240 | \$ 55,800 | \$ 11,160 | \$ 223,200 |
| Track Supervisor | 126,960 | 42,320 | - | 169,280 |
| Bridge Insp / Safety Supv. | 36,000 | 144,000 | - | 180,000 |
| Office Manager | 67,774 | 24,205 | 4,841 | 96,820 |
| Track Inspector | 97,793 | 32,598 | - | 130,391 |
| Track Foreman | 95,804 | 31,935 | - | 127,739 |
| Track Maintainers / Assistant Foreman | 80,933 | 26,978 | - | 107,911 |
| Track Laborers | 223,521 | 74,507 | - | 298,028 |
| Equipment Operators | 120,990 | 40,330 | - | 161,320 |
| Welder | 125,350 | - | - | 125,350 |
| Welder Helper | 95,920 | - | - | 95,920 |
| Administrative Burden | 48,510 | 17,325 | 3,465 | 69,300 |
| Accounting Support | 17,500 | 6,250 | 1,250 | 25,000 |
| Pump Station Materials & Supplies | - | 61,330 | - | 61,330 |
| Pump Station Repairs & Supplies | - | 25,500 | - | 25,500 |
| AEI Readers | - | - | 172,000 | 172,000 |
| Rail Flaw Detection (Contract) | 25,000 | - | - | 25,000 |
| Graffiti Control | - | 68,830 | - | 68,830 |
| Weed Abatement | 24,000 | 6,000 | - | 30,000 |
| Training Costs / Safety | 19,550 | 3,450 | - | 23,000 |
| Safety Management / Costs | 18,275 | 3,225 | - | 21,500 |
| Vehicles | 161,990 | 40,415 | 1,254 | 203,659 |
| Bridge Inspector Vehicle | 4,320 | 17,280 | - | 21,600 |
| Hi-Lift Bridge / Signal Inspection Vehicle | 52,800 | 13,200 | - | 66,000 |
| Maintenance Program Rail Grinding | 97,125 | - | - | 97,125 |
| Track Materials / Supplies & Rentals | 277,200 | - | - | 277,200 |
| Signal AAR Unit Cost | 960,000 | - | - | 960,000 |
| Ladder / Fence / Traffic Support | - | 30,000 | - | 30,000 |
| Security (Trench Cameras) | 14,000 | 5,000 | 1,000 | 20,000 |
| Security & Yard Office Maintenance Support | 151,200 | - | - | 151,200 |
| Trench Ditch Cleaning | - | 92,100 | - | 92,100 |
| Replace Signal Wire @ East Redondo & Dolores | 20,000 | - | - | 20,000 |
| Railroad Reporting & Record Keeping Software | - | - | - | - |
| Railroad Emergency Drill Exercise | 20,000 | - | - | 20,000 |
| Contingency Fund | 100,000 | - | - | 100,000 |
| Total Contractor's Costs | 3,238,755 | 862,578 | 194,970 | 4,296,303 |
| Annual Capital Cost | | | | |
| Surfacing Unit | - | 191,250 | - | 191,250 |
| Surfacing Mobilization | - | 25,000 | - | 25,000 |
| Track Foreman (Switch Reballast) | - | 14,400 | - | 14,400 |
| Track Laborers (Switch Reballast) | - | 49,920 | - | 49,920 |
| Ballast (1700 tons) | - | 72,000 | - | 72,000 |
| Rail Grinding Contractor | - | 97,125 | - | 97,125 |
| Track Reballast | - | 83,738 | - | 83,738 |
| Rail Replacement | - | 155,625 | - | 155,625 |
| Phase II & III Pump Station Upgrade | - | 200,000 | - | 200,000 |
| Trench Emergency Ladder / Stair Study / Repairs | - | 250,000 | - | 250,000 |
| Replace Long Beach Crossing Diamonds | - | 338,225 | - | 338,225 |
| Replace Air Conditioners in Signal Huts | - | 15,000 | - | 15,000 |
| Rehab Henry Ford Crossing @ CP Dominquez | - | 196,600 | - | 196,600 |
| Upgrade Signals at CP Dominquez | - | 26,250 | - | 26,250 |
| Contingency Fund | ? | ? | ? | - |
| Total Capital Cost | - | 1,715,133 | - | 1,715,133 |
| Corridor Operating & Other MOW Cost | | | | |
| Insurance (Annual Amount) | 1,591,000 | - | - | 1,591,000 |
| Utilities | 303,000 | - | - | 303,000 |
| Storm Water Discharge Permits, Water Testing & Support Services | 30,000 | - | - | 30,000 |
| Provide 3rd Party Security Monitoring & Support Services | 2,500 | - | - | 2,500 |
| ADASHI Plum Monitoring Software | 1,000 | - | - | 1,000 |
| M&O or Capital Reserve Support Service | 411,000 | 167,000 | - | 578,000 |
| Communication Network Upgrades, Alarm / Phone Renewals | 21,000 | - | - | 21,000 |
| Contingency | - | 100,000 | - | 100,000 |
| Total Operating & Other MOW | 2,359,500 | 267,000 | - | 2,626,500 |
| Total MOW Paid through ACTA | \$ 5,598,255 | \$ 2,844,711 | \$ 194,970 | \$ 8,637,936 |
| Corridor Operating & Other MOW Cost Paid Directly by Railroads | | | | |
| Dispatching ⁽¹⁾ | 606,000 | - | - | 606,000 |
| Security - Labor ⁽²⁾ | 1,196,000 | - | - | 1,196,000 |
| Security - Equipment ⁽³⁾ | 255,000 | - | - | 255,000 |
| Total Other MOW Paid Directly by Railroads | 2,057,000 | - | - | 2,057,000 |
| Total Maintenance & Operation | \$ 7,655,255 | \$ 2,844,711 | \$ 194,970 | \$ 10,694,936 |

^(1,2,3) These costs are for memorandum purposes only and are internal Railroad costs not paid by ACTA.



ALAMEDA CORRIDOR TRANSPORTATION AUTHORITY

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